

## MEMOIRS OF A LOC LIZARD

*In the Logistics Operations Center for  
Operations Desert Shield / Desert Storm  
within the Pentagon from 1990-1991*

by

**Roger L. Knight**  
**Colonel, United States Army Reserve, Retired**

**June 2012**





**CALL UP or MOBILIZATION**

I had been the Commander of the 149<sup>th</sup> IMAD, ODCSLOG-DA (Office Deputy Chief of Staff-Department of the Army), at the Pentagon since Feb 1990, succeeding Colonel Jack Stevens. The Commander's position came with an ODCSLOG IMA (Individual Mobilization Augmentee) position to be filled during wartime.



L- R: Colonels Parks, Surman, Kuntz, Stevens, LTC Knight



LTC Carolyn & LTC Roger Knight  
1

On 1 July 1990 my wife, Carolyn, LTC, ANC, USA, retired after 24 years of active duty. When I was called to active duty, Carolyn was home with our sons, David and Jeffrey.



LTC Knight, Helen Knight, Martha Clark, LTC Knight, COL Johnson

On 22 August 1990, Wednesday, I had an appointment to speak to my senior rater, Major General Jere Akins, Director P&O, ODCSLOG-DA, Pentagon. When I got to his office his secretary stated that a Council of Colonels was in a meeting with the General. As I was leaving a DOD civilian and retired Army Reserve Colonel, James Wohlfahrt, asked me what I was doing. As I explained he said the General was talking about a pending operation in Iraq. He also stated that I should be called on active duty to help out. I laughed and told him I tried to get in on some Logistics Operations Center training last month, but was turned down since I did not have a Top Secret clearance. I said if he could call me up, I would come to work. Late Friday afternoon, he called and said he had my orders ordering me to active duty on Monday. I laughed and said he could not get them that fast. As I heard the sound of rustling papers on the phone, he said, "Ever heard of a Fax machine?" I was the first Army reservist called up by the Office of the Deputy Chief of Staff-Department of the Army (ODCSLOG-DA) for support. I was also the test case to see how the call up system worked. Below is the second of three sets of order for the year extending my active duty time to a total of 370 days.

DEPARTMENT OF THE ARMY  
U.S. ARMY RESERVE PERSONNEL CENTER  
9700 PAGE BOULEVARD  
ST. LOUIS, MISSOURI 63132-5200

ORDERS # M-12-500499 21 DECEMBER 1990

KNIGHT ROGER LEE MOP-P  LTC 0111  
18008 CALICO CIR  
OLNEY MD 20832

YOU ARE ORDERED TO ACTIVE DUTY (AD) FOR THE PERIOD SHOWN. UPON COMPLETION OF THE PERIOD OF AD, UNLESS SOONER RELEASED OR EXTENDED BY PROPER AUTHORITY, YOU WILL RETURN TO THE PLACE WHERE YOU ENTERED AD UNLESS OTHERWISE ORDERED BY PROPER AUTHORITY AND BE RELEASED FROM SUCH DUTY.

REPORT TO: HQDA ODCSLOG AOC/MOS: 54B DOR: 851214  
PLANS AND OPERATIONS MDC: 1A00 SEX: M  
WASHINGTON DC 20310 PERD: 680602 COMP: IMA  
PERIOD 180 DAYS S/C: TOP SECRET

REPORTING DATE: NLT 0900 HRS 13 JAN 91  
ASSIGNED TO: OFC DCS LOGISTICS ATTN: DALO-PAR WASHINGTON DC 20310  
PURPOSE: PRESIDENTIAL CALLUP

ADDITIONAL INSTRUCTIONS: REPORT ON DATE INDICATED. A DETERMINATION TO DELAY OR EXEMPT YOU FROM SERVING ON ACTIVE DUTY CAN BE MADE ONLY AFTER YOU REPORT AS DIRECTED. FAILURE TO REPORT MAY BE CONSIDERED ABSENCE WITHOUT LEAVE AND MAY SUBJECT YOU TO UCMJ ACTION UNDER TITLE 10 USC 886. BRING WITH YOU: PROFESSIONAL CREDENTIALS; ALL SERVICEABLE UNIFORMS; PROOF OF MARRIAGE; BIRTH CERTIFICATES OF CHILDREN; DOCTOR'S STATEMENT FOR CHILDREN OVER 21 INCAPABLE OF SELF-SUPPORT; COURT ORDERS GOVERNING DEPENDENT SUPPORT/LEGAL CUSTODY OF CHILDREN; YOUR IMMUNIZATION RECORDS; ID CARDS AND TAGS. TRANSPORTATION OF DEPENDENTS AND HOUSEHOLD GOODS IS NOT AUTHORIZED. FOR TRANSPORTATION ASSISTANCE CALL ARPERCEN PMO. LEAVE COPIES OF THIS ORDER WITH YOUR DEPENDENT/NEXT OF KIN. RENTAL CAR NOT AUTHORIZED. UPON ARRIVAL RETAKE HIV TEST IF OVER 24 MOS OLD.

FOR ARMY USE  
AUTH: 10 USC 673B  
ACCT CLASS, PAY & ALW: 2112010 01-0110 P1010.VKWT S99999 1198 1199 1250 1210  
ACCT CLAS. TVL/PD: 2112020 22-7010 P208011.00 X8RE S23185 211A, 219A, VKWT.  
SUBJECT TO THE AVAILABILITY OF FY 91 FUNDS. (KNI2313).  
FORMAT: 162 (MODIFIED)

BY ORDER OF THE SECRETARY OF THE ARMY

\*\*\*\*\*  
\* ARPERCEN \* THOMAS J. KILMARTIN  
\* OFFICIAL \* BRIGADIER GENERAL, USA  
\*\*\*\*\* COMMANDING

DISTRIBUTION: XX PLUS  
OFC DCS LOGISTICS ATTN: DALO-PAR WASHINGTON DC 20310

REPRODUCED AT GOVERNMENT EXPENSE  
m.j.d.  
DARP-OPC-IN-132/13

On Monday, 27 August 1990, I was assigned to the night shift in the Logistics Operation Center (LOC). I mentioned about my clearance and was told that we may be going to war and get to work. By the end of the day, I had my Top Secret clearance.

## **WATCH OFFICER**

In the LOC, I became a Watch Officer responsible for assembling the DCSLOG's morning briefing binder. This was collecting status reports from around ODCSLOG and placing them in a 3 ring binder. I also received a briefing that had to be built by several NCOs for presentation on the three large screens used for the Army Operations Center (AOC) briefings. The AOC was a large two story room with two very long narrow conference tables set end to end with just enough room to walk between them.

On one side of the second story room was three small movie screens. Other the other side theater style seating in a small room. One morning I counted 53 stars on just the right shoulders of the general officers coming into the room. You had to be a Major General or above to get a seat.

At around 4 am, I would sit in the audience listening to the first presentation of the "Murder Board" briefing and answering questions like "Log! What is a RORO ship?" Being an engineer, I trooped back to the LOC to ask a logistician the question and would return with the answer- Roll On, Roll Off ship. One thing I learned is that columns of figures had to add up; otherwise, the briefing was considered ill prepared and the person responsible usually fired.

Around 6:30 am, Major General Akins would check out the ODCSLOG's Briefing Book. Corrections were made if needed. Then Lieutenant General Jimmy Ross, Deputy Chief of Staff for Logistics, would review it at 7:00 am for final approval of what should be briefed to the other services, Army Chief of Staff, and other Army staff sections. After 7 am, there were to be no changes for the upcoming 7:30 am AOC Briefing. By this time I was headed home to eat, sleep and get a change of clothing. Weekends were hard in that by the time you got on a normal daytime routine on Sunday, it was time to return to the night life. Family time was limited that year.

When the war started, I was standing next to MG Akins watching it on the television Cable News Network channel. I asked him if he knew ahead of time when the war was going start. He replied that he did not as his pay grade was not high enough.

On one occasion, LTG Ross did not want to brief a particular subject that day. He told the Major General who told the Colonel who told me to kill that part of the briefing. I pointed to my watch to say it was after 7 am and no changes. The expression received was get it done. I called my NCO contacts with the request and was told about the time issue. As I waited about 2 minutes, which seemed a lot longer, I got the word that the briefing slides had been pulled and the "Barking Dog's", briefer's narrative had been edited. A "thumbs up" was given to the Colonel who passed it along to the Major General who told the Lieutenant General that the subject would not be briefed that day. I established a good working relationship with these NCO by providing them with brownies and coffee every now and then and acknowledging what they did.

One of the things I enjoyed was observing how the operations center worked or didn't. I started drafting Standing Operating Procedures (SOP) on how it should function. One of the most critical things in the Pentagon during times of war is acquiring maps. Everyone wants one. When I returned to my IMA unit, I instituted a project to write a detailed SOP for operating the LOC. Ten years after I retired, I met a young man at work who had served at the Pentagon during the second Gulf war. He had served in the Logistics Operations Center and verified that my SOP was still being used.

During that year, I befriended an Engineer Major who would later recommend that I spend another three months on active duty to the G-3 who was determining which reservists to let go since the war was over. This extension was enough to give me 370 days of active duty and qualified to wear the Army Staff Badge. I had received a call from the Major explaining that I was extended for another 3 months. Meanwhile, my commander was putting in for my extension and telling me daily that he would get more generals to endorse the extension if needed. Each day I was told another general was endorsing my extension, but they had not heard any results. On the third day, my extension came through with the comment that all the generals endorsements helped. I never told my commander about the phone call.

After the war was over, I was moved to the Plans & Operations Division to work on the ODCSLOG's Lessons Learned After Actions Report used to train future war fighters on what worked or didn't.

## HUMOR

I had heard that the press was the subject of some humor at the beginning of the year. They were asking questions relevant to the Vietnam War and surprised at how the military did not have answers. The result was that a class was set up for the press to inform them of changes in personnel, equipment, tactics and strategy that the military was now using based on the Lessons Learned in Vietnam 20 years earlier. Jokes were also posted on the wall behind the curtains in the AOC.

Those of us working full time in the LOC were called LOC Lizards. One of the LOC officers, LTC Ray Driscoll, made up T-shirts with a LOC Lizard logo on it. The Desert Storm LOC Lizards (DDLL) bulletin, created by LTC Roy Peters, was born with news articles on the lizards.

## DESERT STORM VICTORY PARADE

I had been selected to be the liaison between the ODCSLOG and the Joint Staff committee planning the Desert Storm Victory Parade. My orders were to get the Joint Staff whatever they needed for the parade and if I had any problems to report to LTG Ross directly. LTG Ross was quite concerned about the visibility of this parade before the Nation. On one occasion he was to take over one task from me. I said No it was my job and if I had trouble or could not accomplish the task I would tell him immediately. The only time I abused my privilege of seeing him was to inquire if he had good seats for the parade. I had traded eight, not so great, Desert Storm Victory Parade reviewing stand tickets for eight tickets in the reviewing stand next to the President of the United States. I provided these to my chain-of-command with the condition that they not tell anyone how they got them.

## ESCORT OFFICER

A call went out for Escort Officers for the families of the fallen. I volunteered as a way to say the Vietnam generation was looking out for the current generation. I escorted a widow, one year old son, and father of a fallen helicopter pilot who was trying to save an injured soldier when the helicopter crashed coming in for a landing during a dust storm. I picked them up at Dulles airport and took them to their hotel. Next morning I drove them around D.C. sightseeing with a trip to Arlington National Cemetery. On parade day, we went to Ft. Myer for a breakfast sponsored by the local businesses and was surprised by an impromptu talk by General Collin Powell. He told of the detailed planning to prevent American casualties, but that they assembled had paid a dear price for victory. We moved to the Tomb of the Unknown Soldier for ceremonies by the President. I passed through security pushing a baby carriage. My only thoughts and actions were to provide this family with anything they wanted or needed. As I watched the ceremonies from the second row, for just a moment, I noticed that the leadership of the United States was standing along the steps facing the tomb. After the wreath laying ceremony, a speech and a parade, I returned the family back to their hotel. The next day I took them to the airport and went home to sleep. Unexpectedly, all the escorts received the Letter of

DEPARTMENT OF THE ARMY  
OFFICE OF THE DEPUTY CHIEF OF STAFF FOR PERSONNEL  
WASHINGTON, DC 20310-0300

REPLY TO  
ATTENTION OF

DAPE-ZB 20 June 1991

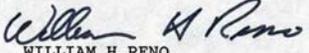
MEMORANDUM THRU DEPUTY CHIEF OF STAFF FOR LOGISTICS  
FOR LTC Roger L. Knight

SUBJECT: Letter of Appreciation

1. I want to express my sincere appreciation for your efforts in escorting the next-of-kin of \_\_\_\_\_ during their attendance at the Memorial Service and Victory Celebration on 8 June.

2. I am confident that your efforts and concern reflected the Army's philosophy that we "take care of our own." I appreciate your volunteering for this mission on short notice and your willingness to sacrifice your own free time to assist the families of our fallen comrades.

3. Thank you again for discharging this sensitive task in such an outstanding manner.

  
WILLIAM H. RENO  
Lieutenant General, GS  
Deputy Chief of Staff  
for Personnel



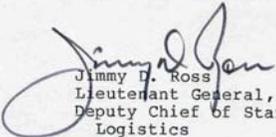
July 3, 1991

Dear Colonel Knight:

Just wanted to echo my thanks to those of General Reno for your volunteering to escort the family of a fallen soldier during the Victory Celebration.

It is great to see this kind of thoughtfulness for others during their time of crisis. God Bless You.

Sincerely,

  
Jimmy D. Ross  
Lieutenant General, U.S. Army  
Deputy Chief of Staff for  
Logistics

Lieutenant Colonel Roger L. Knight  
Directorate for Plans and Operations  
Office of the Deputy Chief of Staff  
for Logistics  
Washington, DC 20310-5025

Appreciation from LTG Reno, Deputy Chief of Staff for Personnel.

**DEMOBILIZATION or RETURN TO CIVILIAN LIFE**

When I left I received my second Meritorious Service Medal, Army Staff Badge, Minute Man Pin and framed Pentagon photo signed by the ODCSLOG soldiers I worked with.



LTC ROGER L. KNIGHT  
Operation Desert Shield / Storm  
Headquarters Department of the Army  
Office of the Deputy Chief of Staff for Logistics  
Pentagon, Washington, DC

AUG 90 - AUG 91

Roger,  
You did a super job  
for ODCSLOG and the Army  
during Desert Storm. Best  
wishes - Jimmy ed Pan  
1st Gen, U.S. Army

Roger,  
To one of the great  
Lizards who saved the day  
Thanks for all your help  
in getting things in order  
I would be proud of you  
1st Gen, U.S. Army



Because I was assigned to the Army Staff and had over the required 365 days of duty, I was awarded the Army Staff Identification Badge.



On my last day, 31 Aug 1991, I got a call from the Joint Staff Major who I had assisted with the Desert Storm Victory Parade logistics, as I was the ODCSLOG Joint Victory Parade Task Force Planner. Since I was most helpful to him, he wanted my full name, social security number and home address to put me in for a Joint Service Achievement Medal, which I received three weeks later.



LTC Ray Driscoll and LTC Roy Peters created the LOC Lizard Association complete with a T-Shirt with the LOC Lizard logo on it. See the cover page for this logo.

AS OF: 9 SEPT 91

TO: WHOM IT MAY CONCERN

FROM: PROJECT OFFICER, DESERT SHIELD/STORM LOC LIZARD ASSOCIATION

SUBJECT: MEMBERSHIP, DSSLL ASSN

The names appearing on this roster constitute charter membership of DESERT STORM DA LOC LIZARD (honorary) ASSOCIATION. The opportunity of belonging to this august body is surpassed only by possessing the rank of MG, SES, or above, or having served simultaneously, on both the DCSLOG's/ADCSLOG's immediate staff as well as any of the LNO Desks or in SWA; (impossible! you ain't seen a LOC LIZARD perform).

ALL LOC LIZARDS: Own a LL T-Shirt or aspire to do so. Respond affirmatively to any near impossible request for logistics support information from his/her boss. Endeavor to work any and all issues to completion, even if not requested or directed to do so. Lower ranking LIZARDS will stand (in boots), at the ready with only correct answers to any question asked by anyone in the LOC, especially higher ranking or the GRAND DRAGON.

LOC LIZARDS further endeavor to keep this ASSOCIATION alive and well, through positive and willing support. This is demonstrated by periodically communicating with colleagues, maintaining a high state of readiness, willingness, and the ability to sacrifice and endure all forms of impedances. We are undaunted by such trivia as emergencies, international conflicts, wars, separation from family and/or other friends, sleeplessness, etc. We panic at the thought of a broken copy machine, misplaced holepunch, and a missing or unfinished page from THE GENERAL's BOOK, especially that which is assured to be a hot item.

- Members
- |                     |                        |                    |                       |
|---------------------|------------------------|--------------------|-----------------------|
| MG Jere Akin        | LTC Anne Dryden        | LTC Bill King      | LTC Jay Mickam        |
| COL Alan Armstrong  | LTC William Eichenberg | MAJ(P) Ivan King   | LTC Johnny Morgan     |
| MG Thomas Arwood    | MG Fred Elam           | CPT Perry Knight   | Mr. Mike Murphy       |
| MG James Ball       | LTC Jim Finegan        | LTC Roger Knight   | COL Steve Newcombe    |
| CPT John Baranowski | LTC Edward Fishpaw     | LTC Don Kollarik   | LTC Roy Peters        |
| LTC Jim Bosley      | LTC John Gardner       | CPT Joe Land       | LTC John Rivelle      |
| MAJ Don Claye       | LTC Jim Heffelfinger   | BG Richard Larson  | LTC Jimmy Ross        |
| LTC Dick Cashon     | LTC Carl Heller        | LTC James Lathrop  | MAJ Gary Schiefelbein |
| LTC Terrance Cople  | COL John Kalokerinos   | CPT Mike Lopazola  | LTC Brian Sullivan    |
| SES Joseph Cribbins | MAJ Lou Kaufman        | MAJ Ken Love       | LTC Donald Trautner   |
| LTC Brian Davenport | Mr. Jack Kern          | LTC Larry Mellgren | E Jean Turner         |
| LTC Ray Driscoll    | MAJ Killos             | LTC Jay Mickam     | LTC Albert Warner     |

Three weeks after I was off active duty, I got a call from LTC Jeff Freeman, a friend at ODCSLOG, who told me the promotion list to full Colonel was out tomorrow and we were on it. My last three days of active duty were as a full Colonel and I did not know it.

MB



**DEPARTMENT OF THE ARMY**  
U. S. TOTAL ARMY PERSONNEL COMMAND  
9700 PAGE BOULEVARD  
ST. LOUIS, MO 63132-5200



REPLY TO  
ATTENTION OF

TAPC-MSL-N 30 DEC 91

MEMORANDUM FOR

KNIGHT, ROGER L. A-28 AUG 91  
18008 CALICO CIR B-NONE  
OLNEY MD 20832

COL IN USAR

SUBJECT: Promotion as a Reserve Commissioned Officer of the Army Under Title 10 of United States Code (AR 135-155)

1. By direction of the President, you are promoted as a Reserve commissioned officer of the Army effective on the date shown after A above to the grade in the branch shown. This promotion is contingent on your being medically qualified for retention on the A date above.
2. Time in grade for promotion to the next grade will be computed from the effective date of this promotion, unless there is a date shown after B above, in which case it will be computed from that date.
3. No acceptance or oath of office is required. Your promotion will be effective as shown after A above.

BY ORDER OF THE SECRETARY OF THE ARMY:

  
LLOYD LETCHER, JR.  
LTC, GS  
Chief, Office of Promotions,  
Reserve Components

DISTRIBUTION FL 2080  
(1) OFFICER CONCERNED  
(1) OMPF  
(1) MPRJ  
(1) CMIF

TAPC-SL-FL 2080, Sep 91 (Prior editions are obsolete.)

CAUTION: NOT TO BE USED FOR IDENTIFICATION PURPOSES

THIS IS AN IMPORTANT RECORD. SAFEGUARD IT.

ANY ALTERATIONS IN SHADED AREAS RENDER FORM VOID

**CERTIFICATE OF RELEASE OR DISCHARGE FROM ACTIVE DUTY**

1. NAME (Last, First, Middle) <b>KNIGHT, ROGER LEE</b>		2. DEPARTMENT, COMPONENT AND BRANCH <b>ARMY/USAR/EN</b>		3. SOCIAL SECURITY NO.	
4.a. GRADE, RATE OR RANK <b>LTC</b>	4.b. PAY GRADE <b>O-5</b>	5. DATE OF BIRTH (YYMMDD) <b>450215</b>		6. RESERVE OBLIG. TERM. DATE Year 00 Month 00 Day 00	

7.a. PLACE OF ENTRY INTO ACTIVE DUTY <b>OLNEY, MD</b>	7.b. HOME OF RECORD AT TIME OF ENTRY (City and state, or complete address if known) <b>18008 CALICO CIRCLE OLNEY, MD 20832</b>
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8.a. LAST DUTY ASSIGNMENT AND MAJOR COMMAND <b>USAR CONTROL GROUP (TMA) ARPERCEN ST. LOUIS, MO</b>	8.b. STATION WHERE SEPARATED <b>FORT MYER, VIRGINIA 22211-5050</b>
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9. COMMAND TO WHICH TRANSFERRED <b>USAR CONTROL GROUP (TMA) ARPERCEN ST LOUIS, MO 63132</b>	10. SGLI COVERAGE <input type="checkbox"/> None Amount: \$ <b>100,000</b>
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11. PRIMARY SPECIALTY (List number, title and years and months in specialty. List additional specialty numbers and titles involving periods of one or more years.) <b>21B, COMBAT ENGINEER, 23 YEARS//54A, PLANS, OPERATIONS AND TRAINING, 18 YEARS//NOTHING FOLLOWS</b>	12. RECORD OF SERVICE			
	a. Date Entered AD This Period	Year(s)	Month(s)	Day(s)
	b. Separation Date This Period	90	08	27
	c. Net Active Service This Period	91	08	31
	d. Total Prior Active Service	01	00	05
	e. Total Prior Inactive Service	05	02	05
	f. Foreign Service	17	00	19
	g. Sea Service	01	00	13
	h. Effective Date of Pay Grade	00	00	00
	85	12	14	

13. DECORATIONS, MEDALS, BADGES, CITATIONS AND CAMPAIGN RIBBONS AWARDED OR AUTHORIZED (All periods of service)  
**NATIONAL DEFENSE SERVICE MEDAL(w/BRONZE SERVICE STAR)//BRONZE STAR MEDAL//VIETNAM CAMPAIGN MEDAL//VIETNAM CIVIC ACTIONS HONOR MEDAL//ARMY COMMENDATION MEDAL(10LC)//ARMY STAFF IDENTIFICATION BADGE//MERITORIOUS SERVICE MEDAL(10LC)//ARMY ACHIEVEMENT MEDAL//CONTINUED**

14. MILITARY EDUCATION (Course title, number of weeks, and month and year completed)  
**ENGINEER SCHOOL: ENGINEER OFFICER BASIC, 9WKS(68)//INSTRUCTOR TRAINING, 2WKS(70)//ENGINEER OFFICER ADVANCED, 32WKS(73)//SYSTEMS APPROACH TO TRNG (120HRS)(85)//COMBAT DVLPMNT ORIENT CRS(24HRS)(85)//CMD & GENERAL STAFF COLL CRS(NON-RES)(84)//TRAINING SUPERVISION COURSE(20 HRS)(71)//NOTHING FOLLOWS**

15.a. MEMBER CONTRIBUTED TO POST-VIETNAM ERA VETERANS' EDUCATIONAL ASSISTANCE PROGRAM	Yes	No	15.b. HIGH SCHOOL GRADUATE OR EQUIVALENT	Yes	No	16. DAYS ACCRUED LEAVE PAID
		<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>		<b>NONE</b>

17. MEMBER WAS PROVIDED COMPLETE DENTAL EXAMINATION AND ALL APPROPRIATE DENTAL SERVICES AND TREATMENT WITHIN 90 DAYS PRIOR TO SEPARATION  Yes  No

18. REMARKS  
**SOLDIER SEPARATED ON TEMPORARY RECORD//DD FORM 215 WILL BE ISSUED BY ARPERCEN TO PROVIDE MISSING INFORMATION//ORDERED TO ACTIVE DUTY IN SUPPORT OF OPERATION DESERT SHIELD/ DESERT STORM IAW 10 USC 672D//INDIVIDUAL COMPLETED PERIOD FOR WHICH ORDERED TO ACTIVE DUTY FOR PURPOSE OF POST-SERVICE BENEFITS AND ENTITLEMENTS//NOTHING FOLLOWS  
 AWARDS CONT: RESERVE COMPONENT OVERSEAS TRAINING RIBBON(3)//VIETNAM SERVICE MEDAL//ARMY LAPEL BUTTON//NOTHING FOLLOWS**

19.a. MAILING ADDRESS AFTER SEPARATION (Include Zip Code) <b>18008 CALICO CIRCLE OLNEY, MD 20832</b>	19.b. NEAREST RELATIVE (Name and address - include Zip Code) <b>CAROLYN C. KNIGHT SAME AS 19A.</b>
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20. MEMBER REQUESTS COPY 6 BE SENT TO DIR. OF VET AFFAIRS <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	22. OFFICIAL AUTHORIZED TO SIGN (Typed name, grade, title and signature) <b>SAMUEL H LOVELL, SEC ASST CHIEF TRANSITION PT</b>
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10 Colonel Roger Knight

### 149<sup>th</sup> IMA Detachment

This active duty experience was possible due to Colonel Jack Stevens, former commander of the 149<sup>th</sup> IMA Detachment, who had me made his successor. With the Commander's position came the mobilization slot to ODCSLOG-DA. My family also sacrificed with my absence of 12 hours shifts followed by sleep and a return to the job the next evening.

I returned to the 149<sup>th</sup> IMA Detachment and resumed command for the second time from LTC Tallent. Three years later I retired having turned the unit over to Colonel Joe Moore under the supervision of Colonel Mickey Cunningham, ODCSLOG's Senior USAR Advisor.



Colonels Knight, Moore and Cunningham.  
Ground Zero, 1993



149<sup>th</sup> IMA Detachment Commanders: L-R: Colonels John Parks, George Surman, Jack Stevens, Roy Pinto, LTC Terry Talent, Roger Knight and Joe Moore. Missing William Kuntz. June 1994 at the retirements of LTC Talent and COL Knight.



# THE UNITED STATES OF AMERICA

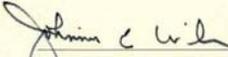
TO ALL WHO SHALL SEE THESE PRESENTS, GREETING: THIS IS TO CERTIFY THAT THE PRESIDENT OF THE UNITED STATES OF AMERICA AUTHORIZED BY ACT OF CONGRESS 20 JULY 1942 HAS AWARDED

## THE LEGION OF MERIT

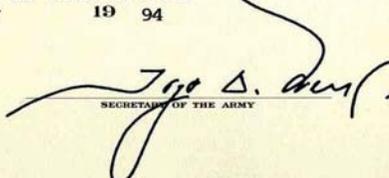
TO COLONEL ROGER L. KNIGHT, CORPS OF ENGINEERS

FOR exceptionally meritorious service in positions of great responsibility and trust, during a career spanning over 25 years of faithful military service. Through a succession of assignments culminating in command of the 149th Individual Mobilization Augmentee Detachment, Colonel Knight demonstrated outstanding leadership and organizational ability. His assignments were capped by his highly successful service in the Logistics Operations Center during Operation Desert Shield/Storm. Colonel Knight's superior performance reflects great credit upon himself, the Office of the Deputy Chief of Staff for Logistics, and the United States Army.

GIVEN UNDER MY HAND IN THE CITY OF WASHINGTON  
THIS 10TH DAY OF MAY 19 94

  
JOHNNIE E. WILSON  
LIEUTENANT GENERAL, GS  
DEPUTY CHIEF OF STAFF  
FOR LOGISTICS



  
SECRETARY OF THE ARMY

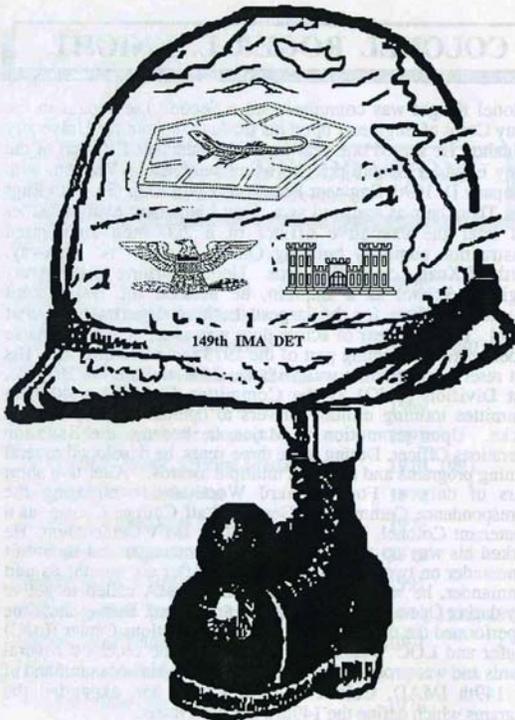
## COLONEL ROGER L. KNIGHT

Colonel Knight was commissioned a Second Lieutenant in the Army Corps of Engineers upon his graduation from the University of Idaho. He served one year in the Nonresident Division of the Army Engineer School prior to being stationed in Vietnam with Company D, 169th Engineer Battalion, 159th Engr Gp, 20th Engr Bde. There he was assigned as a First Lieutenant platoon leader and later the executive officer of a 200 man augmented construction company building QL-20, a class "A" highway, North of Xuan Loc in III Corps. Upon returning to the Army Engineer School as a Captain, he became the Department Education Officer for the largest teaching department of that school. His fifth year of active duty was as an advanced course student before becoming part of the 1973 reduction-in-force. His first reserve assignment was with the 3d Battalion, 4th Brigade, 91st Division (TNG) as the Committee Chief of a 40 man committee training military drivers to operate 1/4 and 5/4 ton trucks. Upon promotion to Major, he became the Battalion Operations Officer. During these three years, he developed several training programs and received multiple awards. After two short tours of duty at Fort Leonard Wood and completing the correspondence Command & General Staff College Course, as a Lieutenant Colonel, he joined the 149th IMA Detachment. He worked his way up to MOBILAP project manager and then unit commander on two separate occasions. After six months as unit commander, he was the first ODCSLOG IMA called to active duty during Operations Desert Shield and Storm. During that time he performed the duties of the Logistics Operations Center (LOC) Briefer and LOC Watch. For his service, he received several awards and was promoted to Colonel. During his last command of the 149th IMAD, Colonel Knight started and expanded the programs which define the 149th's missions today.

In civilian life, Colonel Knight holds a Masters degree in Educational Administration/Curriculum Development. As an Army dependent, he followed his wife to Europe and around the United States prior to her retiring from the Army Nurse Corps. He and his wife, Carolyn, have two sons - David and Jeffrey.

## AWARDS & DECORATIONS (Order of Precedence)

Bronze Star Medal	1970
Meritorious Service Medal	1979, 1991
Army Commendation Medal	1973, 1980
Joint Service Achievement Medal	1991
Army Achievement Medal	1989
Army Superior Unit Award	1991
National Defense Service Medal	1970, 1991
Vietnam Service Medal	1970
Vietnam Campaign Medal	1970
Vietnam Civil Actions Honor Medal	1970
Army Service Ribbon	1991
RC Overseas Training Ribbon	1974, 1975, 1976
Army Staff Identification Badge	1991
Army Lapel Button	1991
Overseas Service Bars (2)	1970



**ROGER L. KNIGHT**  
COLONEL, ENGINEER, U. S. ARMY RESERVE  
2 June 1968 - 18 June 1994

## 149th IMA DETACHMENT

The 149th Individual Mobilization Augmentee (IMA) Detachment's mission is to train members in common military subjects and logistics in order to support the Office of the Deputy Chief of Staff for Logistics (ODCSLOG), Department of the Army, in the areas of reserve affairs, mobilization, and the IMA program. Unit members are trained to function as Headquarters, Department of the Army, Logistics Staff Officers and, during times of national emergencies, to work in the Army Logistics Operations Center (LOC). To perform these "real world" missions, members are required to (1) learn to use the ODCSLOG office automation systems, (2) attend or teach classes on the ODCSLOG functions, logistics subjects, computer usage and common military subjects, and (3) work on additional unit and the ODCSLOG projects. A second major support area is the publication of a quarterly newsletter keeping the over 100 ODCSLOG IMA's informed of the latest logistic's news.

Since the unit is non-funded, all members are required to seek their own two weeks of annual training each year. Several unit members are ODCSLOG IMAs and perform their two week annual training at the Pentagon. Upon full mobilization, the IMA unit ceases to exist as all personnel report to their IMA duty assignments.



# United States Army



## Retired Reserve

*This is to certify that  
by authority of the Secretary of the Army.*

ROGER LEE KNIGHT [redacted] COLONEL INFANTRY USAR

*has been transferred to the Retired Reserve in recognition  
of honorable service and continued interest in the defense of  
our Nation, on the 18TH day of AUGUST 1997*

ST. LOUIS, MISSOURI

*Donald G. Conaway*  
DONALD G. CONAWAY  
COL, AV  
COMMANDING

DA FORM 8778B, 1 NOV 88



## CERTIFICATE OF RETIREMENT FROM THE ARMED FORCES OF THE UNITED STATES OF AMERICA

To all who shall see these presents, greeting:  
This is to certify that

**COLONEL ROGER L KNIGHT**

having served faithfully and honorably,  
was retired from the

**UNITED STATES ARMY**

on the **FIFTEENTH** day of **FEBRUARY 2005**

Washington, D.C.



*Robert E. Brown*  
GENERAL, UNITED STATES ARMY,  
CHIEF OF STAFF

DD 363A, Aug 99  
Previous edition may be used.

