Robert S. McNamara Papers

A Finding Aid to the Collection in the Library of Congress

Prepared by Michael McElderry with the assistance of Karen Glenn, Nicholas Newlin, Pamela Watkins, Chanté Wilson-Flowers, and Abigail Yerxa

Manuscript Division, Library of Congress

Washington, D.C.

2010

Contact information: http://hdl.loc.gov/loc.mss/mss.contact

Finding aid encoded by Library of Congress Manuscript Division, 2011

Finding aid URL: http://hdl.loc.gov/loc.mss/eadmss.ms011085
Collection Summary
Title: Robert S. McNamara Papers
Span Dates: 1934-2009
Bulk Dates: (bulk 1968-2005)
ID No.: MSS83793
Creator: McNamara, Robert S., 1916-2009
Extent: 93,500 items; 268 containers plus 5 classified and 2 oversize; 107.2 linear feet
Language: Collection material in English
Repository: Manuscript Division, Library of Congress, Washington, D.C.
Abstract: United States secretary of defense, president of the World Bank, and corporate executive. Correspondence, memoranda, organization records, subject files, speeches and writings, reports, conferences and meetings, background and research material, and other papers relating primarily to McNamara's private and public life following his service as secretary of defense, including his leadership of the World Bank, his role as counselor and adviser to various private corporations and nonprofit organizations and foundations, and his commentary on and advocacy for solutions to the critical domestic and foreign policy issues of the times.

Selected Search Terms
The following terms have been used to index the description of this collection in the Library's online catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically therein.

People
Allison, Graham T.--Correspondence.
Blight, James G.--Correspondence.
Bundy, McGeorge--Correspondence.
Bundy, William P., 1917- --Correspondence.
Cutler, Lloyd N.--Correspondence.
Enthoven, Alain C., 1930- --Correspondence.
Freeman, Orville L.--Correspondence.
Gottfried, Kurt--Correspondence.
Harriman, Pamela Digby Churchill Hayward, 1920-1997--Correspondence.
Harriman, W. Averell (William Averell), 1891-1986--Correspondence.
Hendrickson, Paul, 1944- --Correspondence.
Kissinger, Henry, 1923- --Correspondence.
Lurvink, Frans M.--Correspondence.
Schmidt, Helmut, 1918 Dec. 23- --Correspondence.
Shriver, Sargent, 1915-2011--Correspondence.
Smith, Gerard C.--Correspondence.
Taylor, Carl E.--Correspondence.
Udall, Stewart L.--Correspondence.
Vance, Cyrus R. (Cyrus Roberts), 1917-2002--Correspondence.
Ward, Barbara, 1914-1981--Correspondence.
Westmoreland, William C. (William Childs), 1914-2005--Trials, litigation, etc.
Organizations
African Development Bank.
Aspen Institute.
Atlantic Council of the United States.
Battelle Memorial Institute.
Brookings Institution.
Carnegie Endowment for International Peace.
CBS Inc.--Trials, litigation, etc.
Charles F. Kettering Foundation.
Corning Incorporated.
Council on Foreign Relations.
Drug Strategies (Organization)
East African Development Bank.
Eminent Persons Group on Curbing Illicit Trafficking in Small Arms and Light Weapons.
Enterprise Foundation.
Global Coalition for Africa.
Henry L. Stimson Center.
Honorary Presidential Advisory Council on Investment in Nigeria.
Indira Gandhi Memorial Trust.
InterAction Council.
International Irrigation Management Institute.
National Committee on United States-China Relations.
Overseas Development Council.
Pugwash Conference on Science and World Affairs.
Rockefeller Foundation.
Trilateral Commission.
Urban Institute.
World Bank.
World Food Prize Foundation.
World Resources Institute.

Subjects
Arms control.
Cuban Missile Crisis, 1962.
Economic development--Developing countries.
Education.
Geopolitics.
Hunger--Developing countries.
International relations.
Nuclear weapons.
Onchocerciasis.
Peace.
Population.
Poverty.
Trials (Libel)
War.
World health.
World politics--20th century.
World politics--21st century.

Places
Cuba--Foreign relations--United States.
Developing countries.
Soviet Union--Foreign relations.
United States--Defenses.
United States--Economic policy--20th century
United States--Economic policy--21st century
United States--Foreign relations--20th century.
United States--Foreign relations--21st century.
United States--Foreign relations--Cuba.
United States--Military policy.
United States--Politics and government--20th century.
United States--Politics and government--21st century.

Occupations
Cabinet officers.
Executives.

Administrative Information

Provenance
The papers of Robert S. McNamara, United States secretary of defense, president of the World Bank, and corporate executive, were given to the Library of Congress by McNamara in a series of gifts from 1996 to 2009. An addition was given by John Earl Haynes in 2009.

Processing History
Part I of the papers of Robert S. McNamara was arranged and described in 2009. Material received in 2009 was processed as Part II in 2010.

Transfers
Items have been transferred from the Manuscript Division to other custodial divisions of the Library. Some photographs have been transferred to the Prints and Photographs Division. Audiotapes and videotapes have been transferred to the Motion Picture, Broadcasting and Recorded Sound Division. All transfers are identified in these divisions as part of the Robert S. McNamara Papers.

Other Repositories
Records of McNamara's tenure as secretary of defense are located at the National Archives and Records Administration, College Park, Maryland, and additional material relating to his official duties as president of the World Bank is at the World Bank Group Archives, Washington.

Copyright Status
Copyright in the unpublished writings of Robert S. McNamara in these papers and in other collections of papers in the custody of the Library of Congress has been dedicated to the public.

Access and Restrictions
The papers of Robert S. McNamara are open to research. Researchers are advised to contact the Manuscript Reading Room prior to visiting. Many collections are stored off-site and advance notice is needed to retrieve these items for research use.

Security Classified Documents
Government regulations control the use of security classified items in this collection. Manuscript Division staff can furnish information concerning access to and use of classified material.
Preferred Citation
Researchers wishing to cite this collection should include the following information: Roman numeral designating the Part followed by a colon and container number, Robert S. McNamara Papers, Manuscript Division, Library of Congress, Washington, D.C.

Biographical Note

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1916, June 9</td>
<td>Born, San Francisco, Calif.</td>
</tr>
<tr>
<td>1937</td>
<td>A.B. in economics and philosophy, University of California, Berkeley, Calif.</td>
</tr>
<tr>
<td>1940</td>
<td>Married Margaret Craig (died 1981)</td>
</tr>
<tr>
<td>1940-1943</td>
<td>Assistant professor of business administration, Harvard University, Cambridge, Mass.</td>
</tr>
<tr>
<td>1943-1946</td>
<td>Served in the U.S. Army Air Force; awarded the Legion of Merit and promoted to lieutenant colonel before being released from active duty</td>
</tr>
<tr>
<td>1946-1960</td>
<td>Executive, Ford Motor Co., rapidly promoted through a series of top-level management positions</td>
</tr>
<tr>
<td>1960-1961</td>
<td>President, Ford Motor Co.</td>
</tr>
<tr>
<td>1961-1968</td>
<td>Secretary of defense</td>
</tr>
<tr>
<td>1968-1981</td>
<td>President, World Bank</td>
</tr>
<tr>
<td>1981-2006</td>
<td>Member on the board of directors and advisory councils of various corporations, foundations, and nonprofit organizations focusing on issues of East-West relations, the environment, nuclear arms, population and development in the Third World, and world hunger</td>
</tr>
<tr>
<td>1983</td>
<td>Awarded Albert Einstein Peace Prize, Awarded Franklin D. Roosevelt Freedom from Want Medal</td>
</tr>
<tr>
<td>1986</td>
<td>Published Blundering into Disaster. New York: Pantheon Books</td>
</tr>
<tr>
<td>1989</td>
<td>Published Out of the Cold. New York: Simon and Schuster</td>
</tr>
<tr>
<td>1995</td>
<td>Published with Brian VanDeMark In Retrospect. New York: Times Books</td>
</tr>
<tr>
<td>1999</td>
<td>Published with James G. Blight and Robert K. Brigham Argument without End. New York: Public Affairs</td>
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</tbody>
</table>
Scope and Content Note

The papers of Robert Strange McNamara (1916-2009) span the years 1934-2009, with the bulk concentrated between 1968 and 2005. McNamara was a business executive with Ford Motor Company before his appointment as United States secretary of defense in 1961. In 1968, McNamara resigned as defense secretary to become president of the World Bank. The collection is composed of two supplementary parts. Part I documents McNamara’s private and public life primarily following his departure as secretary of defense, including his terms as president of the World Bank, his role as counselor and adviser to various private corporations and nonprofit organizations and foundations, and his role as public statesman advocating solutions for the critical domestic and foreign policy issues of the times. The series in Parts I and II are similar, and while their proportions vary, the content of respective series remains largely the same with the notable exception of files in Part II dedicated to the analysis of the Cuban Missile Crisis and the Vietnam War and the publication of his books In Retrospect and Argument without End. Further descriptions of each part follow.

Part I

Part I of the McNamara Papers spans the years 1958-2003, with most of the material dated between 1968 and 2000. The papers in Part I highlight his position as president of the World Bank and a member on the boards of directors and advisory councils of numerous private corporations and nongovernmental institutions. While the papers include some material concerning his tenure as secretary of defense, Part I contains limited documentation for the years prior to his service at the World Bank. Part I is organized into the following series: Correspondence, World Bank, Organizations, Subject File, Speeches and Writings, Miscellany, Classified, and Oversize.

The Correspondence series contains letters received and copies of replies. It was McNamara's practice to handwrite many of his replies in the upper right-hand corner of the incoming letters that were then photocopied for later transcription. Although his handwriting is sometimes difficult to decipher, the photocopy is often the only copy of his correspondence that remains in the collection. The series informs on a broad scope of McNamara's personal friendships, professional connections, and advocacy issues providing an overview of his relationships and interests that are more fully developed in other series of the collection. Prominent topics include defense and foreign policy issues, arms control and nuclear policy, the World Bank, foreign and domestic politics, economic policy, and international development as well as letters from the public that reflect the variation of popular opinion regarding McNamara's legacy as a leading strategist of the Vietnam War and director of the World Bank. Included among McNamara's friends, colleagues, and media representatives noted in the series are Graham T. Allison, James G. Blight, McGeorge Bundy, William P. Bundy, Lloyd N. Cutler, Alain C. Enthoven, Orville L. Freeman, Kurt Gottfried, Pamela Digby Churchill Hayward Harriman, W. Averell Harriman, Paul Hendrickson, Henry Kissinger, Frans M. Lurvink, Helmut Schmidt, Sargent Shriver, Gerard C. Smith, Carl E. Taylor, Stewart L. Udall, Cyrus R. Vance, and Barbara Ward.

Following his resignation as secretary of defense, McNamara served as president of the World Bank from 1968 to 1981. The World Bank series provides insight into the policies and operations of the
bank and its affiliated institutions during McNamara's terms as president. The series is a study of
the organizational reforms introduced by McNamara as the bank changed from a project-oriented
investment bank to a development institution at the service of its member states while
simultaneously increasing the amount of capital financing needed to accomplish its goals. Under
his leadership, the bank targeted poverty reduction, increased funding for health, food, and
education programs, and instituted new methods of accountability for budgeted projects. The
series contains memoranda, reports, program and policy papers, and other material documenting
the bank's administrative structure and strategic planning projects as well as personnel and public
relations issues.

Organizational restructuring was constant during McNamara's presidency, and several files
contain material related to staff grievances and other commentary concerning institutional
reorganization. Of particular interest are a set of notes and notebooks kept by McNamara of his
conversations and field visits. The notes of conversations record McNamara's exchanges with and
reactions to various officials and directors of the World Bank and world leaders in meetings
concerning the operations of the bank. The notes of his field visits are filed alphabetically by
country and record meetings with representatives of member countries and other entities,
exclusive of the United States. Memoranda for the record were prepared along with briefing
memoranda and background material, some with handwritten notations by McNamara. Items
marked “impressions” are personal notes written by McNamara for his own reference and were
not distributed to bank staff. The series also includes technical notes containing background papers
and reports and a country file of correspondence, memoranda, reports, and policy papers providing
financial analysis of the bank's development policies.

Upon his retirement from the World Bank in 1981, McNamara served on the boards of directors
and advisory councils of a variety of private corporations and nonprofit organizations and
foundations principally focusing on issues of the environment, East-West relations, arms control
and nuclear weapons, population and development, especially as it affected the Third World, and
world hunger. The Organization series contains the records of McNamara's transactions with these
institutions and is arranged alphabetically by name of organization. Prominent organizations
include the African Development Bank, Aspen Institute, Atlantic Council of the United States,
Battelle Memorial Institute, Brookings Institution, Council on Foreign Relations, Enterprise
Foundation, Global Coalition for Africa, Indira Gandhi Memorial Trust, InterAction Council,
International Irrigation Management Institute, Kettering Foundation, National Committee on U.S.-
China Relations, Overseas Development Council, and the Pugwash Conference on Science and
World Affairs. The records illuminate the internal operations and policy disputes within many of
the organizations with which McNamara was associated. The series contains correspondence,
notes and notebooks, policy papers, studies and reports, agenda and briefing books, background
material, and other items that chronicle McNamara's travel arrangements and attendance at
various conferences, meetings, symposia, and workshops in his capacity as corporate adviser on
behalf of the organizations. Drafts and typescripts from speaking engagements and other
presentations supplement similar material arranged in the Speeches and Writings series.

McNamara worked independently on many of the same issues he supported at the World Bank and
as an organizational representative. Among these the most urgent for him was the threat of nuclear
weapons. The Subject File contains material on arms control and nuclear weapons that chronicle
McNamara's efforts on behalf of treaties and strategies designed to reduce the risk of nuclear war.
The series also includes material commemorating the twenty-fifth anniversary in 1987 of the Cuban
Missile Crisis, with reflections on the decisions that prevented an exchange of nuclear missiles
between the United States and the Soviet Union. Other material associated with McNamara's
tenure as secretary of defense include both defense department records and papers relating to
post-defense issues. The latter includes briefs, depositions, and other court records relating to
McNamara's testimony in the 1984 trial of Westmoreland v. CBS, Inc. Though he had consistently
refused to respond to questions concerning the Vietnam War, McNamara, by agreeing to testify on
Westmoreland's behalf and submitting an affidavit at the trial, compelled the need for deposition
and invited cross-examination. Under oath and for the public record, McNamara, for the first time since he left office as defense secretary, was forced to defend his role in the formulation of the government’s Vietnam strategy. In a letter written to newly elected President Bill Clinton, November 23, 1992, located within the “presidential administrations and campaigns” files, McNamara provides a hopeful coda to the controversy stating, “For me—and I believe for the nation as well—the Vietnam War finally ended the day you were elected president.”

In addition to his efforts towards eliminating nuclear weapons, McNamara also sought to alleviate global poverty by supporting economic development in Third World countries. While president of the World Bank, McNamara became committed to fostering programs designed to break the cycle of poverty affecting many of the world’s developing nations, particularly food, health, and population problems in Africa. The Subject File contains material relating to these issues under the “geopolitical file” heading. The series also includes material referencing attempts to eliminate the cause of the parasitic disease onchocerciasis or river blindness in Africa, a program originated by the World Bank during McNamara’s presidency. In pursuit of his “visions” for a better world, McNamara became a frequent traveler on a circuit of conferences and meetings that defined his agenda as outlined above, which papers are located in the Subject File.

McNamara addressed the issues of war and peace most directly in his articles, books, and speeches. The Speeches and Writings series contains correspondence, drafts and typescripts, background and research material, and editorial comments largely relating to these public statements and writings. Articles written by McNamara explore themes such as the imbalance of population growth and economic development and the threat of nuclear arms in the modern world. The series contains limited documentation regarding the publication of McNamara’s books with the exception of Blundering into Disaster, a plea for nuclear reduction and arms control. Files related to his speeches, lectures, and participation in symposia contain correspondence concerning booking and travel arrangements, drafts and typescripts, and printed copies. A file titled “printed and typescript copies,” labeled “statement file” by McNamara, serves as a partially indexed selective compilation of his speeches and writings.

In addition to McNamara’s speeches and writings, the series also includes papers concerning his radio and television appearances and interviews as well as the speeches and writings of others. In November 1983, following the ABC television broadcast of The Day After, a fictional portrayal of the effects of nuclear war on an American town, McNamara joined a studio panel in reviewing the film and discussing the consequences of such a war. Public comments and reactions to McNamara’s performance, contained in the Speeches and Writings series, reflect the political debate that the film and commentary provoked. After many years removed from the defense department, McNamara became less reluctant to grant interviews and agreed to participate in a number of official oral history interviews conducted by the Office of the Secretary of Defense Historical Office, which transcripts, as well as those of other interviews, are located in Speeches and Writings. The series also includes material gathered for Deborah Shapley’s 1993 biography of McNamara, Promise and Power, reflecting the controversy it generated.

In addition to containing McNamara’s appointment books and files on recreation, travel, and real estate, among other topics, the Miscellany series includes material concerning McNamara’s first wife, Margaret, founder of the nonprofit children’s literacy organization Reading Is Fundamental. The series includes condolence letters and other memorial items occasioned by her death in 1981 as well as a set of interviews conducted by Suzan Ruth Travis-Cline.

Part II

Part II of the McNamara Papers spans the years 1934-2009, with the bulk of the material concentrated between 1968 and 2005. Part II supplements Part I and is organized similarly. The few correspondence files that exist are arranged in the Miscellany series. Compared with Part I, the World Bank series in Part II is limited in scope, but the Speeches and Writings file is greatly expanded. Part II is organized into the following series: World Bank, Organizations, Subject File,
Although not as extensive as the records in Part I, the World Bank series in Part II contains inclusive sets of memoranda for the record and minutes of President’s Council meetings. The material provides a record of bank meetings with a memoranda for the record prepared by the personal assistant to the president or by McNamara himself. The memoranda chronicles the bank’s operations and decision-making procedures revealing the internal policy debates that often led to the development of international financial aid programs. The series also contains a set of historical reports that track the evolution of the bank’s policy agenda over the decades.

The organizations listed in Part II mirror those in Part I and reflect McNamara’s wide range of interests. Papers in Part II of the Organizations series overlap and add continuity to corresponding material in Part I. Organizations with whom McNamara became newly affiliated or whose records have been significantly expanded or supplemented from Part I include the Carnegie Endowment for International Peace, Corning Inc., Drug Strategies, East African Development Bank, Eminent Persons Group on Curbing Illicit Trafficking in Small Arms and Light Weapons, Henry L. Stimson Center, Honorary Presidential Advisory Council on Investment in Nigeria, Rockefeller Foundation, Trilateral Commission, Urban Institute, World Food Prize Foundation, and World Resources Institute.

Beginning in the late 1980s, McNamara embraced an historical methodology called “critical oral history” that provided a framework within which he could publicly analyze his actions as defense secretary, addressing the questions that had long surrounded his public service. Unlike conventional oral history, critical oral history subjects dialogue and memory to documentary analysis and scholarly review. The Cuban Missile Crisis of October 1962 was the first event McNamara analyzed using this method. In a series of six major conferences from 1987 to 2002, referred to as the Cuban Missile Crisis Project, McNamara and other former Kennedy administration officials, along with their Soviet and Cuban counterparts, including Cuban President Fidel Castro, were questioned about the crisis. Part II of the Subject File contains a full range of documents gathered and produced by the project, spotlighting the dangers and behind-the-scenes negotiations that brought the nations to the brink of nuclear war.

While writing his memoir In Retrospect, McNamara offered a proposal to initiate a joint American-Vietnamese project on the Vietnam War based on the principles of critical oral history and modeled after the Cuban Missile Crisis Project. Principally organized by James G. Blight of Brown University, and sponsored by Brown’s Thomas J. Watson, Jr. Institute for International Studies, the project consisted of many preliminary meetings and full conferences from 1995 to 1999 that convened under the general title “Missed Opportunities: Revisiting the Decisions of the Vietnam War.” McNamara’s exploratory trip to Hanoi in November 1995 on behalf of the project, his first trip to Vietnam since the 1960s, generated considerable domestic controversy and subsequent criticism. Material in Part II of the Subject File documents all aspects of the project whose data provided the basis for McNamara’s book Argument without End.

Many of the same subjects and topics explored in Part I of the Subject File are continued in Part II, including files on arms control and nuclear weapons, commissions, conferences and meetings, geopolitical issues, and onchocerciasis (river blindness). Upon his departure from the Defense Department, McNamara was presented with a multivolume bound compilation of his background briefings and public statements. These volumes along with several files of declassified memoranda, position papers, and reports and other related material provide further insights to McNamara’s years as defense secretary.

In 1995, McNamara, in collaboration with Brian VanDeMark, published In Retrospect. Described in the preface as “. . . the book I planned never to publish,” McNamara proceeded to set forth his account and analysis of the Vietnam War with emphasis on the mistakes made and lessons learned from America’s involvement in the conflict. The Speeches and Writings series contains extensive research files, drafts, editing and production material, public response and reaction, interview
transcripts, promotion and publicity material, and related items concerning the writing and publication of McNamara’s long-awaited memoir.

Planned as a sequel to his Vietnam memoir and originally drafted as “In Retrospect II,” McNamara published Argument without End in 1999. Based on conversations between Americans and Vietnamese who were active participants during the war, the book, cowritten with James G. Blight and Robert K. Brigham, was the product of the Vietnam War Project described above. Proposals and outlines for the book are contained in the Speeches and Writings series, in addition to correspondence, editing, publicity and publication material, and drafts from various stages of the book's progress. These files, along with those for the Vietnam War Project, provide an extensive record of the project and the book that grew from it.

In Wilson’s Ghost, James G. Blight and McNamara collaborated again to publish an analysis of American foreign policy in the post-Cold War world. The Speeches and Writings series documents the research and publication of McNamara’s last major book, including correspondence exchanged with Blight, drafts, and editing and publicity material.

Other subjects and topics featured in Speeches and Writings include the documentary film The Fog of War; Deborah Shapley’s biography, Promise and Power; and continuing files from Part I concerning interviews, printed and typescript copies of public statements, and radio and television appearances. The Fog of War, winner of the Academy Award for documentary feature in 2003, was produced and directed by Errol Morris and consists of interviews with McNamara and archival footage. The film considers McNamara’s personal and public life and examines the eleven lessons of war posited in his memoir In Retrospect. Speeches and Writings contains reaction to and commentary on the film as well as correspondence, interview transcripts, and research material from the film's production. Files on Promise and Power, include transcripts from a set of interviews conducted by Shapley with McNamara in preparation for the book that complement related files in Part I.

**Arrangement of the Papers**

The collection is arranged in two parts, seventeen series within:

**Part I:**
- Correspondence, 1964-1996
- World Bank, 1958-1997
- Organizations, 1968-2002
- Subject File, 1960-2003
- Speeches and Writings, 1961-2000
- Miscellany, 1965-1998
- Classified, 1968-1992
- Oversize, 1973-1974

**Part II:**
- World Bank, 1967-2005
- Organizations, 1969-2006
- Subject File, 1946-2006
- Speeches and Writings, 1934-2006
- Miscellany, 1960-2009
- Classified, 1962-2002
- Sensitive Compartmented Information, 1962
- Oversize, 1994
Description of Series

**Part I: Correspondence, 1964-1996**

Letters received and copies of letters sent, memoranda, notes, cards, and letters exchanged between correspondents other than McNamara, as well as enclosures containing speeches, printed matter, reports, typescripts, transcripts, and other miscellaneous attachments.

Organized in an alphabetical file arranged by name of correspondent. A small chronological file concludes the series.

**Part I: World Bank, 1958-1997**

Correspondence, memoranda, cables, interviews, reports and studies, policy and research papers, notes and notebooks, drafts and typescripts, agenda and records of meetings, financial and legal records, statements, speeches and writings, press releases, photographs, printed matter, and miscellaneous material relating to the operations and policies of the World Bank.

Arranged alphabetically by subject, topic, or type of material.

**Part I: Organizations, 1968-2002**

Correspondence, memoranda, reports and studies, policy and research papers, organizational records, notes, drafts and typescripts, agenda and records of meetings, transcripts, project proposals, briefing books, financial records, statements, speeches and writings, working papers, itineraries, press releases, photographs, printed matter, and miscellaneous material concerning McNamara's service as a member on the boards and advisory councils of various private corporations and nongovernmental institutions.

Arranged alphabetically by name of organization.

**Part I: Subject File, 1960-2003**

Correspondence, memoranda, conferences and meetings, policy and research papers, reports and studies, drafts and typescripts, background material, briefing books, notes, transcripts, statements and testimony, speeches and writings, financial and legal records, press releases, printed matter, and miscellaneous material.

Arranged alphabetically by subject, topic, or type of material.

**Part I: Speeches and Writings, 1961-2000**

Correspondence, drafts and typescripts, notes, background and research material, transcripts, proofs, publication and production material, copyright releases and permissions, blurbs and endorsements, royalty statements, printed matter, and miscellaneous material concerning McNamara's articles, books, commentary, editorials, interviews, radio and television appearances, and speeches as well as speeches and writings by others.

Arranged alphabetically by subject or type of material.
**BOX I:121-132**  
**Part I: Miscellany, 1965-1998**  
Correspondence, family papers, appointment books, awards, financial and legal papers, press clippings and releases, real estate records, notes, reports, land plans and surveys, recreational and travel records, printed matter, and other items, including condolence letters and memorial tributes on the occasion of the death of McNamara's wife, Margaret.  
Arranged alphabetically by subject or type of material.

**BOX I:CL 1**  
**Part I: Classified, 1968-1992**  
Correspondence, memoranda, telegrams, policy papers, reports, and related items.  
Arranged and described according to the series, containers, and folders from which the items were removed.

**BOX I:OV 1**  
**Part I: Oversize, 1973-1974**  
Real estate land surveys and lot plans.  
Arranged and described according to the series, containers, and folders from which the items were removed.

**BOX II:1-5**  
**Part II: World Bank, 1967-2005**  
Correspondence, memoranda, cables, minutes of meetings, reports and studies, policy and research papers, notes, working papers, financial records, statements, press releases, printed matter, and miscellaneous material relating to the operations and policies of the World Bank.  
Arranged alphabetically by subject, topic, or type of material.

**BOX II:5-36**  
**Part II: Organizations, 1969-2006**  
Correspondence, memoranda, reports and studies, policy and research papers, organizational records, notes, drafts and typescripts, agenda and records of meetings, transcripts, project proposals, briefing books, financial records, statements, speeches and writings, working papers, itineraries, press releases, printed matter, and miscellaneous material concerning McNamara's service on the boards and advisory councils of various private corporations and nongovernmental institutions.  
Arranged alphabetically by name of organization.

**BOX II:36-77**  
**Part II: Subject File, 1946-2006**  
Correspondence, memoranda, conferences and meetings, position papers, background briefings, reports and studies, drafts and typescripts, background material, briefing books, secretary of defense's daily calendars, notes, transcripts, statements and testimony, interviews, speeches and writings, press releases, printed matter, and miscellaneous material.  
Arranged alphabetically by name of organization.
concerning McNamara's articles, books, commentary, editorials, interviews, radio and television appearances, and speeches as well as speeches and writings by others.
Arranged alphabetically by subject or type of material.

**BOX II:128-136**  
**Part II: Miscellany, 1960-2009**  
Correspondence, appointment books, financial and legal papers, photographs, greeting cards, press clippings, real estate records, notes, reports, land plans and surveys, social clubs and engagements, recreational and travel records, printed matter, and other items, including condolence letters and memorial tributes on the death of McNamara's wife, Margaret.
Arranged alphabetically by subject or type of material.

**BOX II:CL 1**  
**Part II: Classified, 1962-2002**  
Correspondence, memoranda, telegrams, background and research material, position papers, notes, reports and studies, and related items.
Arranged and described according to the series, containers, and folders from which the items were removed.

**BOX II:TS 1**  
Correspondence, background and research material, and related items.
Arranged and described according to the series, containers, and folders from which the items were removed.

**BOX II:FRD 1**  
**Part II: Formerly Restricted Data, 2002**  
Review.
Arranged and described according to the series, containers, and folders from which the item was removed.

**BOX II:SCI 1**  
**Part II: Sensitive Compartmented Information, 1962**  
Report.
Arranged and described according to the series, containers, and folders from which the item was removed.

**BOX II:OV 1**  
**Part II: Oversize, 1994**  
Genealogical blueprints of the Strange family of Virginia.
Arranged and described according to the series, containers, and folders from which the items were removed.
# Container List

<table>
<thead>
<tr>
<th>Container</th>
<th>Contents</th>
</tr>
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</table>
| **BOX I:1-20** | **Part I: Correspondence, 1964-1996**  
Letters received and copies of letters sent, memoranda, notes, cards, and letters exchanged between correspondents other than McNamara, as well as enclosures containing speeches, printed matter, reports, typescripts, transcripts, and other miscellaneous attachments.  
Organized in an alphabetical file arranged by name of correspondent. A small chronological file concludes the series. |
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<td>speeches and writings, press releases, photographs, printed matter, and</td>
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“Shaping the Peace: Postwar United States Policy in the Middle East and the Gulf,” Foreign Policy Institute, Johns Hopkins University, Baltimore, Md., 1991
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Copyright releases and permissions, blurbs and endorsements, royalty statements, printed matter, and miscellaneous material concerning McNamara's articles, books, commentary, editorials, interviews, radio and television appearances, and speeches as well as speeches and writings by others.

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“The President's Choice: Star Wars or Arms Control,” with McGeorge Bundy, George F. Kennan, and Gerard C. Smith, Foreign Affairs, 1984

“Reducing the Risk of Nuclear War;” with Hans A. Bethe, Atlantic, 1985
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June 4, Thirty-Ninth Annual Business Conference, New Brunswick, N.J.
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1989, Sept. 8, “Can We End the Cold War? Should We Try?” Commonwealth Club of California, San Francisco, Calif.
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Fuller, Buckminster, “World Game,” 1979
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<td>Hendrickson, Paul, The Living and the Dead, 1996</td>
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<td>Ignatius, Paul R., On Board, drafts and page proofs, 2005</td>
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**Part II: Miscellany, 1960-2009**  
Correspondence, appointment books, financial and legal papers, photographs, greeting cards, press clippings, real estate records, notes, reports, land plans and surveys, social clubs and engagements, recreational and travel records, printed matter, and other items, including condolence letters and memorial tributes on the death of McNamara’s wife, Margaret.
Arranged alphabetically by subject or type of material.

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Arranged and described according to the series, containers, and folders
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